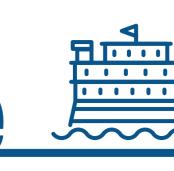




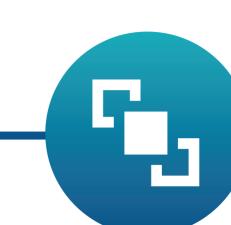
Mobility as a Service



MaaS with transit at its heart

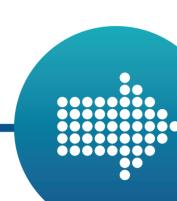
Understanding what MaaS stands for is very important for the future of our cities and communities. So far the transit industry has stayed on the back foot, letting commercial mobility providers dominate the MaaS discourse. Not anymore. It's time for the transit industry to give MaaS another look.

Reimagining MaaS Cubic proposes a new definition for MaaS that takes into



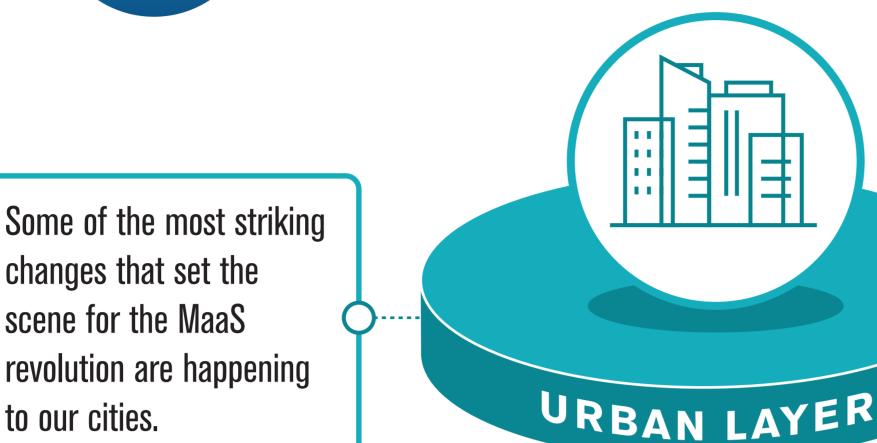
consideration the unique role public transit has to play in driving MaaS forward.

"Mobility as a Service is a combination of public and private transportation services within a given regional environment that provides holistic, optimal and people-centered travel options, to enable end-to-end journeys paid for by the user as a single charge, and which aims to achieve key public equity objectives."



Maas Drivers

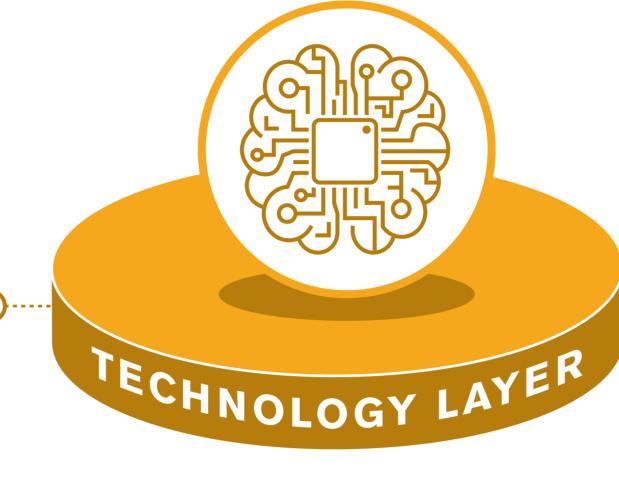




By 2020 city dwellers will account for 66% of the population

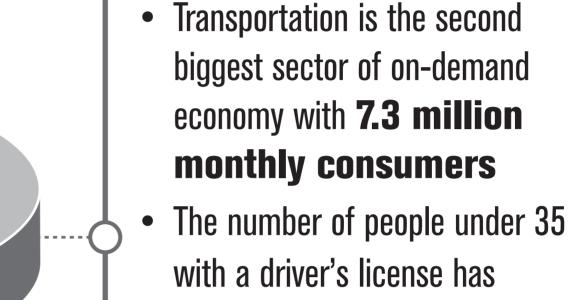
- Bumper-to-bumper traffic costs the U.S. economy **\$72 billion** each year in lost time and wasted fuel
- Outdoor pollution kills **2 million** people every year
- In 2017, humanity generated more

Equally important developments in technology are changing our expectations about transportation service delivery in general.



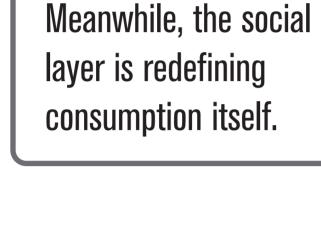
- data than in the previous **5,000 years** of existence Analysts estimate 34 billion
- **IoT devices** by 2020 By 2020, there will be nearly





owned vehicles

decreased by 6% In near future one shared vehicle will replace 15





Maas Benefits 73



Properly understood and well-executed MaaS can benefit consumers, communities and transit agencies alike, and address many of the problems transportation is facing around the world.



FOR...



CONSUMERS

Gives the freedom to travel the way you desire

Provides a cost-conscious alternative to private car ownership

Offers a one-stop-shop for all mobility needs



CITIES & COMMUNITIES

Limits the number of vehicles on roads and helps reduce congestion Promotes more socially and

environmentally friendly means of transport Helps address first/last mile problem



TRANSIT **AGENCIES**

Increases coverage and attractiveness of public transit services

Offers the opportunity to argument public transit service through smart partnerships with private mobility providers

Gives power to shape the evolution of mobility systems



MaaS Objectives Any future MaaS initiative should look to achieve ten key objectives.





- Reduce car ownership, car usage and the number of vehicles on roads
- 3) Use existing infrastructure more effectively and create economies of scale
- Ease pressure on the transportation network 5) Enable better traffic and capacity management
- 6) Improve the customer experience by presenting the transportation network as an integrated system

Cater to all travelers, young and old, able and less-able, the wealthy

- and the economically disadvantaged
- Work in a driver-controlled and autonomous environment

8) Create a model that supports the funding of infrastructure

Lessen the overall environmental impact of transportation

Transit

is the Backbone of Maas (a) Creates the greatest density of usage in California, the average occupancy of an Uber vehicle is 1.66 - including the driver.

A typical subway train can carry 30,000 passengers per hour. To move the same number of commuters would require 3750 autonomous SUVs. Already has the largest market share of modal mix - 65% of riders identify public bus or train as the single shared mode they use most often when traveling.

12% say the same of car sharing and 10% of ride sourcing. Is heavily subsidized. Between 1990 and 2002 transit in the U.S. received \$7.3 billion of net federal subsidy to help operators keep prices low and provide service to the disadvantaged. Commercial mobility operators don't qualify for subsidies.

Caters to all types of travelers, young and old, able and less able, the wealthy and the economically disadvantaged. Commercial mobility providers don't need to cater to everyone. MaaS Global is only looking to collect 12% of Helsinki's population. Private mobility providers prefer riders that are digitally savvy and affluent.

Time to Act 18 NOW.

priorities in the new transportation mix and act as facilitators of partnerships, enablers of innovation and guardians of cities' and the public's interests. Read more: Mobility as a Service - Putting Transit Front and Center of the Conversation

City authorities and transit agencies

are best suited to lead the MaaS revolution. They need to recognize the balance of



