

February 4, 2016 First Quarter Fiscal Year 2016 Results Conference Call

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Q1 FY16 Overview

| Sales: \$313.8 million | Net Loss: \$5.4 million (\$0.20 per share) |
|---|--|
| Down 1% from Q1FY15 Sales up 1% absent currency headwinds of \$9.5 million | Impacted by: Accelerated OneCubic ERP investment: (\$6.5 million) Acquisition related costs: (\$4.3 million) Lower margin mix and volume of systems sales |

- FY16 continues to be transformational year with expected sales and adjusted EBITDA year-over-year growth, factoring in recently closed acquisitions
- Profitability will greatly improve during second half of the fiscal year due to shipments of higher margin products
- *OneCubic* (SAP & Workday) implementation on track
- Completed two significant C4ISR acquisitions, TeraLogics and GATR Technologies (GATR acquisition closed on February 2, 2016)
- We are confident we will achieve record sales and adjusted EBITDA in FY17



Segment Updates

| Cubic Transportation Systems | Service commencement in Vancouver: contract being restructured favorably going forward NextCity strategy advancing rapidly: NH Toll win, NextAgent demos, launch of mobile app in Chicago, geographic expansion Strong second half: London system upgrades and delivery of higher margin work across customer base Improved opportunity pipeline: Shortlisted in Melbourne, Brisbane, and Dublin; NYC RFP expected later this fiscal year |
|------------------------------------|--|
| Cubic Global Defense Systems | Closed three acquisitions: H4 Global, TeraLogics and GATR (Q2); fully-focused on integration Continued market leadership in training: Air (JSF, LCS, expeditionary comms), Ground (MILES and new training modes), Sea (immersive courseware), Cyber Strong opportunity pipeline: Middle East live fire training systems and KC-46 |
| Cubic Global Defense Services | Improved win rates and profitability going forward JRTC re-compete anticipated late in FY16 Current market environment more conducive to gradual margin improvement Strong new opportunity pipeline, particularly in ground training services |



Strategy Update

Our near-term C4ISR strategic initiative is complete

| FY16 Acquisitions | Q1FY15 DTECH Labs, Inc. Q1FY16 TeraLogics, LLC Q2FY16 GATR Technologies, Inc. |
|-----------------------------|--|
| Portfolio Transformation | We have now established a market leadership position in expeditionary communications We achieved this leadership position by combining the technology strengths of the newly acquired companies with Cubic's secure communications legacy |
| Impact | Our C4ISR acquisitions will radically transform Cubic's overall defense product portfolio and profitability By the end of FY16, our C4ISR portfolio is anticipated to generate on a annualized basis Sales of \$200+ million High teen EBITDA margins, excluding the one-time acquisition and integration-related costs |



Consolidated Operating Highlights

| | Quarters Ended December 31, | | | | |
|----------------------------|-----------------------------|--------|------|-------|--|
| In Millions, except EPS | 2015 | | 2014 | | |
| | | | | | |
| Sales | \$ | 313.8 | \$ | 318.5 | |
| Adjusted EBITDA* | \$ | 11.2 | \$ | 18.8 | |
| % to Sales | | 3.6% | | 5.9% | |
| Adjusted Operating income* | \$ | 2.3 | \$ | 9.9 | |
| % to Sales | | 0.2% | | 0.7% | |
| GAAP diluted EPS | \$ | (0.20) | \$ | 0.19 | |
| Adjusted Diluted EPS* | \$ | 0.03 | \$ | 0.25 | |
| Operating cash flows | \$ | (49.6) | \$ | 8.3 | |

*See schedules on slides 13, 14, and 15 (appendix) for detailed reconciliations of these non-GAAP financial measures to the directly comparable GAAP financial measures

- Q1FY16 total backlog was \$2.920 billion compared to \$2.976 billion at FYE15
- Sales were impacted by foreign currency headwinds (\$9.5 million)
- Adjusted EBITDA (and other profit metrics) down due to delayed shipments in air combat training and lower margins and transition costs on the new London contract
- Expect operating cash flows to rebound in the second half of FY16



Cubic Transportation Systems

| | Quarters Ended December 31, | | | | |
|-------------------------------|-----------------------------|-----------|----|---------|--|
| In Millions | | 2015 2014 | | | |
| | | | | | |
| Total backlog | \$ | 1,851.8 | \$ | 1,894.3 | |
| Sales | \$ | 125.8 | \$ | 131.5 | |
| Operating income | \$ | 3.6 | \$ | 12.1 | |
| % to sales | | 2.9% | | 9.2% | |
| Depreciation and amortization | \$ | 2.5 | \$ | 3.1 | |

- Sales relatively flat after impact of \$6.8 million in currency headwinds
- New London contract and transition costs impacted margins; expect cost improvements and change orders going forward



Cubic Global Defense Systems

| | Quarters Ended December 31, | | | | |
|-------------------------------|-----------------------------|----|-------|--|--|
| In Millions | 2015 2014 | | | | |
| | | | | | |
| Total backlog | \$ 577.5 | \$ | 595.7 | | |
| Sales | \$ 95.9 | \$ | 98.0 | | |
| Operating income | \$ (3.4) | \$ | (2.7) | | |
| % to sales | -3.5% | | -2.8% | | |
| Depreciation and amortization | \$ 4.1 | \$ | 3.2 | | |

- Sales down due to fewer quarterly air combat shipments with strong second half already in backlog
- Operating income primarily down due to acquisition-related expenses



Cubic Global Defense Services

| | Quarters Ended December 31, | | | | |
|-------------------------------|-----------------------------|----|-------|--|--|
| In Millions | 2015 2014 | | | | |
| | | | | | |
| Total backlog | \$ 490.2 | \$ | 485.6 | | |
| Sales | \$ 92.1 | \$ | 89.0 | | |
| Operating income | \$ 0.2 | \$ | - | | |
| % to sales | 0.2% | | 0.0% | | |
| Depreciation and amortization | \$ 2.0 | \$ | 2.4 | | |

Slight sales growth while the market is stabilizing



Key Balance Sheet and Cash Flow Data

| Key Balance Sheet Data | | arter Ended cember 31, 2015 | Fiscal Year Ended September 30, 2015 | | |
|---|----|-----------------------------------|--|----------|--|
| | 4 | | 4 | | |
| Cash | \$ | 171.3 | \$ | 218.5 | |
| Restricted cash | | 71.7 | | 69.3 | |
| Marketable securities | | 23.6 | | 30.5 | |
| Total | \$ | 266.6 | \$ | 318.3 | |
| | | | | | |
| Gross accounts receivable, net of customer advances | \$ | 314.3 | \$ | 318.7 | |
| Inventory | \$ | 74.1 | \$ | 63.7 | |
| Total debt | \$ | 236.5 | \$ | 186.7 | |
| | | Quarters Ende | d Decen | nber 31, | |
| Key Cash Flow Data | | 2015 | | 2014 | |
| | | | | | |
| Cash flow from operations | \$ | (49.6) | \$ | 8.3 | |
| Capital expenditures | \$ | (10.4) | \$ | (0.9) | |
| Dividends paid | \$ | - | \$ | - | |
| Cash paid for acquisitions | \$ | (29.7) | \$ | (83.4) | |

- Capitalized ERP costs totaled \$7.3 million for Q1FY16.
- Post-quarter close, we completed the GATR transaction for total consideration of \$232.5 million. This was funded through an increase to our revolving credit facility and the issuance of long-term fixed rate debt.



Summary

- FY16 sales and adjusted EBITDA are expected to be better than FY15
- OneCubic ERP investment is on track
- Key upcoming opportunities
 - New York City fare payment system upgrade
 - Melbourne's Myki smart card ticketing services
 - U.S. Air Force KC-46 Aerial Tanker trainer
- C4ISR strategy is a game changer
 - High growth, higher margin market
 - We are on track to build \$200+ million C4ISR business with high teen EBITDA margins
- FY16 is a pivotal year setting the foundation for FY17, when we expect record sales and dramatically improved profits



Appendix



GAAP to Non-GAAP Reconciliation EBITDA and Adjusted EBITDA

| | Quarters Ended December 31, | | | | |
|----------------------------------|-----------------------------|-------|----|-------|--|
| In Millions | 2015 | | | 2014 | |
| | | | | | |
| Net income attributable to Cubic | \$ | (5.4) | \$ | 5.2 | |
| Add: | | | | | |
| Interest expense, net | | 0.9 | | 0.4 | |
| Provision for income taxes | | (3.4) | | 0.7 | |
| Depreciation and amortization | | 8.9 | | 8.9 | |
| EBITDA | \$ | 1.0 | \$ | 15.2 | |
| | | | | | |
| Acquisition related expenses* | | 4.3 | | 1.7 | |
| ERP/Supply Chain Initiatives | | 6.5 | | 1.1 | |
| Restructuring costs (credits) | | (0.4) | | (0.1) | |
| Other expense, net | | (0.2) | | 0.9 | |
| Adjusted EBITDA | \$ | 11.2 | \$ | 18.8 | |
| EBITDA Margin | | 0.3% | | 4.8% | |
| Adjusted EBITDA Margin | | 3.6% | | 5.9% | |

*Includes transaction costs, retention bonuses and earn out liability increases related to acquired businesses.



GAAP to Non-GAAP Reconciliation Adjusted Operating Income

| | Quarters Ended December 31, | | | | |
|---|-----------------------------|-------|----|-------|--|
| In Millions | 2015 | | | 2014 | |
| | | | | | |
| Net income attributable to Cubic | \$ | (5.4) | \$ | 5.2 | |
| Add: | | | | | |
| Interest expense (income), net | | 0.9 | | 0.4 | |
| Provision for income taxes | | (3.4) | | 0.7 | |
| Other non-operating expense (income), net | | (0.2) | | 0.9 | |
| Operating Income | \$ | (8.1) | \$ | 7.2 | |
| | | | | | |
| Acquisition related expenses * | | 4.3 | | 1.7 | |
| ERP/Supply Chain Initiatives | | 6.5 | | 1.1 | |
| Restructuring costs | | (0.4) | | (0.1) | |
| Adjusted Operating Income | \$ | 2.3 | \$ | 9.9 | |
| Operating Income Margin | | -0.6% | | 0.5% | |
| Adjusted Operating Income Margin | | 0.2% | | 0.7% | |

* Includes transaction costs, retention bonuses and earn out liability increases related to acquired businesses.



GAAP to Non-GAAP Reconciliation Adjusted Diluted EPS

| | Quarters Ended December 31, | | | ember 31, |
|---|-----------------------------|--------|------|-----------|
| | 2015 | | 2014 | |
| | | | | |
| Diluted earnings per share attributable to Cubic | \$ | (0.20) | \$ | 0.19 |
| Add: | | | | |
| Acquisition related expenses* | | 0.10 | | 0.04 |
| ERP/Supply Chain Initiatives* | | 0.14 | | 0.02 |
| Restructuring costs (credits)* | | (0.01) | | - |
| Adjusted diluted earnings per share attributable to Cubic | \$ | 0.03 | \$ | 0.25 |

*Net of applicable income taxes.

