

February 4, 2016 First Quarter Fiscal Year 2016 Results Conference Call

Bradley H. Feldmann President and Chief Executive Officer

John "Jay" D. Thomas Executive Vice President and Chief Financial Officer

Mark A. Harrison Senior Vice President and Corporate Controller







Safe Harbor

This presentation contains forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, that are subject to the "safe harbor" created by those sections. Any statements about our expectations, beliefs, plans, objectives, assumptions or future events or our future financial and/or operating performance are not historical and may be forward-looking. These statements are often, but not always, made through the use of words or phrases such as "may," "will," "anticipate," "estimate," "plan," "project," "continuing," "ongoing," "expect," "believe," "intend," "predict," "potential," "opportunity" and similar words or phrases or the negatives of these words or phrases. These statements involve estimates, assumptions and uncertainties, including those discussed in "Risk Factors" in the Company's annual report on Form 10-K for the year ended September 30, 2015, and throughout this presentation that could cause actual results to differ materially from those expressed in these statements.

Because the risk factors referred to above could cause actual results or outcomes to differ materially from those expressed in any forward-looking statements made by us or on our behalf, you should not place undue reliance on any forward-looking statements. In addition, past financial and/or operating performance is not necessarily a reliable indicator of future performance and you should not use our historical performance to anticipate results or future period trends. Further, any forward-looking statement speaks only as of the date on which it is made, and we undertake no obligation to update any forward-looking statement to reflect events or circumstances after the date on which the statement is made or to reflect the occurrence of unanticipated events. New factors emerge from time to time, and it is not possible for us to predict which factors will arise. In addition, we cannot assess the impact of each factor on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements.



Q1 FY16 Overview

Sales: \$313.8 million	Net Loss: \$5.4 million (\$0.20 per share)
 Down 1% from Q1FY15 Sales up 1% absent currency headwinds of \$9.5 million 	 Impacted by: Accelerated OneCubic ERP investment: (\$6.5 million) Acquisition related costs: (\$4.3 million) Lower margin mix and volume of systems sales

- FY16 continues to be transformational year with expected sales and adjusted EBITDA year-over-year growth, factoring in recently closed acquisitions
- Profitability will greatly improve during second half of the fiscal year due to shipments of higher margin products
- *OneCubic* (SAP & Workday) implementation on track
- Completed two significant C4ISR acquisitions, TeraLogics and GATR Technologies (GATR acquisition closed on February 2, 2016)
- We are confident we will achieve record sales and adjusted EBITDA in FY17



Segment Updates

Cubic Transportation Systems	 Service commencement in Vancouver: contract being restructured favorably going forward NextCity strategy advancing rapidly: NH Toll win, NextAgent demos, launch of mobile app in Chicago, geographic expansion Strong second half: London system upgrades and delivery of higher margin work across customer base Improved opportunity pipeline: Shortlisted in Melbourne, Brisbane, and Dublin; NYC RFP expected later this fiscal year
Cubic Global Defense Systems	 Closed three acquisitions: H4 Global, TeraLogics and GATR (Q2); fully-focused on integration Continued market leadership in training: Air (JSF, LCS, expeditionary comms), Ground (MILES and new training modes), Sea (immersive courseware), Cyber Strong opportunity pipeline: Middle East live fire training systems and KC-46
Cubic Global Defense Services	 Improved win rates and profitability going forward JRTC re-compete anticipated late in FY16 Current market environment more conducive to gradual margin improvement Strong new opportunity pipeline, particularly in ground training services



Strategy Update

Our near-term C4ISR strategic initiative is complete

FY16 Acquisitions	 Q1FY15 DTECH Labs, Inc. Q1FY16 TeraLogics, LLC Q2FY16 GATR Technologies, Inc.
Portfolio Transformation	 We have now established a market leadership position in expeditionary communications We achieved this leadership position by combining the technology strengths of the newly acquired companies with Cubic's secure communications legacy
Impact	 Our C4ISR acquisitions will radically transform Cubic's overall defense product portfolio and profitability By the end of FY16, our C4ISR portfolio is anticipated to generate on a annualized basis Sales of \$200+ million High teen EBITDA margins, excluding the one-time acquisition and integration-related costs



Consolidated Operating Highlights

	Quarters Ended December 31,				
In Millions, except EPS	2015		2014		
Sales	\$	313.8	\$	318.5	
Adjusted EBITDA*	\$	11.2	\$	18.8	
% to Sales		3.6%		5.9%	
Adjusted Operating income*	\$	2.3	\$	9.9	
% to Sales		0.2%		0.7%	
GAAP diluted EPS	\$	(0.20)	\$	0.19	
Adjusted Diluted EPS*	\$	0.03	\$	0.25	
Operating cash flows	\$	(49.6)	\$	8.3	

*See schedules on slides 13, 14, and 15 (appendix) for detailed reconciliations of these non-GAAP financial measures to the directly comparable GAAP financial measures

- Q1FY16 total backlog was \$2.920 billion compared to \$2.976 billion at FYE15
- Sales were impacted by foreign currency headwinds (\$9.5 million)
- Adjusted EBITDA (and other profit metrics) down due to delayed shipments in air combat training and lower margins and transition costs on the new London contract
- Expect operating cash flows to rebound in the second half of FY16



Cubic Transportation Systems

	Quarters Ended December 31,				
In Millions		2015 2014			
Total backlog	\$	1,851.8	\$	1,894.3	
Sales	\$	125.8	\$	131.5	
Operating income	\$	3.6	\$	12.1	
% to sales		2.9%		9.2%	
Depreciation and amortization	\$	2.5	\$	3.1	

- Sales relatively flat after impact of \$6.8 million in currency headwinds
- New London contract and transition costs impacted margins; expect cost improvements and change orders going forward



Cubic Global Defense Systems

	Quarters Ended December 31,				
In Millions	2015 2014				
Total backlog	\$ 577.5	\$	595.7		
Sales	\$ 95.9	\$	98.0		
Operating income	\$ (3.4)	\$	(2.7)		
% to sales	-3.5%		-2.8%		
Depreciation and amortization	\$ 4.1	\$	3.2		

- Sales down due to fewer quarterly air combat shipments with strong second half already in backlog
- Operating income primarily down due to acquisition-related expenses



Cubic Global Defense Services

	Quarters Ended December 31,				
In Millions	2015 2014				
Total backlog	\$ 490.2	\$	485.6		
Sales	\$ 92.1	\$	89.0		
Operating income	\$ 0.2	\$	-		
% to sales	0.2%		0.0%		
Depreciation and amortization	\$ 2.0	\$	2.4		

Slight sales growth while the market is stabilizing



Key Balance Sheet and Cash Flow Data

Key Balance Sheet Data		arter Ended cember 31, 2015	Fiscal Year Ended September 30, 2015		
	4		4		
Cash	\$	171.3	\$	218.5	
Restricted cash		71.7		69.3	
Marketable securities		23.6		30.5	
Total	\$	266.6	\$	318.3	
Gross accounts receivable, net of customer advances	\$	314.3	\$	318.7	
Inventory	\$	74.1	\$	63.7	
Total debt	\$	236.5	\$	186.7	
		Quarters Ende	d Decen	nber 31,	
Key Cash Flow Data		2015		2014	
Cash flow from operations	\$	(49.6)	\$	8.3	
Capital expenditures	\$	(10.4)	\$	(0.9)	
Dividends paid	\$	-	\$	-	
Cash paid for acquisitions	\$	(29.7)	\$	(83.4)	

- Capitalized ERP costs totaled \$7.3 million for Q1FY16.
- Post-quarter close, we completed the GATR transaction for total consideration of \$232.5 million. This was funded through an increase to our revolving credit facility and the issuance of long-term fixed rate debt.



Summary

- FY16 sales and adjusted EBITDA are expected to be better than FY15
- OneCubic ERP investment is on track
- Key upcoming opportunities
 - New York City fare payment system upgrade
 - Melbourne's Myki smart card ticketing services
 - U.S. Air Force KC-46 Aerial Tanker trainer
- C4ISR strategy is a game changer
 - High growth, higher margin market
 - We are on track to build \$200+ million C4ISR business with high teen EBITDA margins
- FY16 is a pivotal year setting the foundation for FY17, when we expect record sales and dramatically improved profits



Appendix



GAAP to Non-GAAP Reconciliation EBITDA and Adjusted EBITDA

	Quarters Ended December 31,				
In Millions	2015			2014	
Net income attributable to Cubic	\$	(5.4)	\$	5.2	
Add:					
Interest expense, net		0.9		0.4	
Provision for income taxes		(3.4)		0.7	
Depreciation and amortization		8.9		8.9	
EBITDA	\$	1.0	\$	15.2	
Acquisition related expenses*		4.3		1.7	
ERP/Supply Chain Initiatives		6.5		1.1	
Restructuring costs (credits)		(0.4)		(0.1)	
Other expense, net		(0.2)		0.9	
Adjusted EBITDA	\$	11.2	\$	18.8	
EBITDA Margin		0.3%		4.8%	
Adjusted EBITDA Margin		3.6%		5.9%	

*Includes transaction costs, retention bonuses and earn out liability increases related to acquired businesses.



GAAP to Non-GAAP Reconciliation Adjusted Operating Income

	Quarters Ended December 31,				
In Millions	2015			2014	
Net income attributable to Cubic	\$	(5.4)	\$	5.2	
Add:					
Interest expense (income), net		0.9		0.4	
Provision for income taxes		(3.4)		0.7	
Other non-operating expense (income), net		(0.2)		0.9	
Operating Income	\$	(8.1)	\$	7.2	
Acquisition related expenses *		4.3		1.7	
ERP/Supply Chain Initiatives		6.5		1.1	
Restructuring costs		(0.4)		(0.1)	
Adjusted Operating Income	\$	2.3	\$	9.9	
Operating Income Margin		-0.6%		0.5%	
Adjusted Operating Income Margin		0.2%		0.7%	

* Includes transaction costs, retention bonuses and earn out liability increases related to acquired businesses.



GAAP to Non-GAAP Reconciliation Adjusted Diluted EPS

	Quarters Ended December 31,			ember 31,
	2015		2014	
Diluted earnings per share attributable to Cubic	\$	(0.20)	\$	0.19
Add:				
Acquisition related expenses*		0.10		0.04
ERP/Supply Chain Initiatives*		0.14		0.02
Restructuring costs (credits)*		(0.01)		-
Adjusted diluted earnings per share attributable to Cubic	\$	0.03	\$	0.25

*Net of applicable income taxes.

